# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# Form 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2023

Commission File Number 001-39237

# ATLAS CORP.

(Exact name of Registrant as specified in its Charter)

23 Berkeley Square London, United Kingdom W1J 6HE (Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F 🖂 Form 40-F

#### **Information Contained in this Form 6-K Report**

Exhibit I to this Report contains certain financial information of Seaspan Corporation, a wholly owned subsidiary of Atlas Corp., as of and for three months ended September 30, 2023.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# ATLAS CORP.

Date: November 22, 2023

By: /s/ Bing Chen

Bing Chen Chief Executive Officer and Interim Chief Financial Officer (Principal Executive, Financial and Accounting Officer)

# INDEX

# EXHIBIT I

Fi	inancial Statements	1
М	Ianagement's Discussion and Analysis of Financial Condition and Results of Operations	19

Unless we otherwise specify, when used in this Report, the terms "Seaspan", the "Company", "we", "our" and "us" refer to Seaspan Corporation and its subsidiaries.

# ITEM 1 - INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

# SEASPAN CORPORATION

Interim Consolidated Balance Sheets

(Unaudited) (Expressed in millions of United States dollars)

	Septer	mber 30, 2023	December 31, 2022		
Assets					
Current assets:					
Cash and cash equivalents	\$	188.8 \$	5 150.7		
Accounts receivable		50.8	36.7		
Due from related party (note 3)		46.9	18.4		
Prepaid expenses and other		61.2	43.2		
Net investment in lease (note 4)		29.2	21.0		
Assets classified as held for sale (note 5)		_	19.4		
		376.9	289.4		
Vessels (note 5)		9,629.0	8,227.6		
Right-of-use asset (note 6)		433.2	741.9		
Net investment in lease (note 4)		1,170.1	887.4		
Goodwill		75.3	75.3		
Derivative instruments		119.3	153.5		
Other assets (note 7)		268.1	240.0		
	\$	12,071.9 \$	5 10,615.1		
Liabilities and shareholder's equity					
Current liabilities:					
Accounts payable and accrued liabilities	\$	426.5 \$	S 175.5		
Deferred revenue		45.8	24.6		
Long-term debt - current (note 8)		194.5	224.3		
Operating lease liabilities - current		112.9	113.6		
Finance lease liabilities - current		—	222.2		
Other financing arrangements - current (note 9)		242.3	147.5		
Other liabilities - current		1.4	2.4		
		1,023.4	910.1		
Long-term debt (note 8)		2,970.7	3,316.7		
Operating lease liabilities		326.8	388.0		
Other financing arrangements (note 9)		3,386.7	1,940.3		
Derivative instruments		_	53.7		
Other liabilities		109.2	44.5		
Total liabilities		7,816.8	6,653.3		
Shareholder's equity:					
Share capital		2.5	2.5		
Additional paid in capital		3,922.4	3,675.8		
Retained earnings		347.5	301.6		
Accumulated other comprehensive loss		(17.3)	(18.1		
		4,255.1	3,961.8		
	\$	12,071.9 \$	5 10.615.1		

Commitments and contingencies (note 12) Subsequent events (note 14)

See accompanying notes to interim consolidated financial statements.

Interim Consolidated Statements of Operations (Unaudited) (Expressed in millions of United States dollars)

	Three Months End	ded September 30,	Nine Months Ended September 30,					
	 2023	2022	2023	2022				
Revenue (note 11)	\$ 446.6	\$ 388.2	\$ 1,238.3	\$ 1,154.1				
Operating expenses:								
Ship operating	92.8	77.6	257.6	230.2				
Depreciation and amortization	95.7	83.0	269.7	242.9				
General and administrative	14.3	13.1	47.2	36.8				
Operating leases	30.1	29.1	89.0	91.0				
(Gain) Loss on disposal of vessels (note 5)	(4.8)	—	(3.7)	4.0				
	 228.1	202.8	659.8	604.9				
Operating earnings	218.5	185.4	578.5	549.2				
Other expenses (income):								
Interest expense	93.6	58.8	255.8	146.1				
Interest income	(1.6)	(2.2)	(7.9)	(2.4)				
Loss on debt extinguishment (note 8)	_	2.2	32.5	4.6				
Gain on derivative instruments	(21.7)	(41.8)	(39.9)	(118.3)				
Other expenses	5.3	4.7	18.1	18.4				
	 75.6	21.7	258.6	48.4				
Net earnings	\$ 142.9	\$ 163.7	\$ 319.9	\$ 500.8				

See accompanying notes to interim consolidated financial statements.

# SEASPAN CORPORATION Interim Consolidated Statements of Comprehensive Income (Unaudited) (Expressed in millions of United States dollars)

	Th	ree Months En	ded	September 30,	Nine Months Ended September 3				
	2023			2022	2023		2022		
Net earnings	\$	142.9	\$	163.7	\$	319.9	\$	500.8	
Other comprehensive income:									
Amounts reclassified to net earnings during the period relating to cash flow hedging instruments		0.3		0.2		0.8		0.7	
Comprehensive income	\$	143.2	\$	163.9	\$	320.7	\$	501.5	

See accompanying notes to interim consolidated financial statements.

# Three Months Ended September 30, 2023

	Number of common shares	Common shares		on Common s shares		common Common shares shares		Additional paid-in Retained capital earnings		paid-in				umulated other omprehensive loss	Total shareholder's equity
Balance, June 30, 2023	249,219,800	\$	2.5	\$	3,920.9	\$	412.6	\$	(17.6)	\$ 4,318.4					
Net earnings	_		_		—		142.9		_	142.9					
Other comprehensive income	_		—		—		—		0.3	0.3					
Dividends on common shares	_		_		_		(208.0)		_	(208.0)					
Share-based compensation expense	—		—		1.5		—		—	1.5					
Balance, September 30, 2023	249,219,800	\$	2.5	\$	3,922.4	\$	347.5	\$	(17.3)	\$ 4,255.1					

See accompanying notes to interim consolidated financial statements.

Interim Consolidated Statements of Shareholder's Equity (Unaudited) (Expressed in millions of United States dollars, except number of shares)

# Three Months Ended September 30, 2022

			Common shares	Additional paid-in capital	in		cumulated other omprehensive loss	Total shareholder's equity
			31101 03	 - · · F · · ·			 	 
Balance, June 30, 2022, carried forward	249,219,800	\$	2.5	\$ 3,670.6	\$	166.3	\$ (18.6)	\$ 3,820.8
Net earnings	—			—		163.7	—	163.7
Other comprehensive income	—		—	_		—	0.2	0.2
Dividends on common shares	—			—		(86.1)	—	(86.1)
Share-based compensation expense	—		—	2.6		—	—	2.6
Balance, September 30, 2022	249,219,800	\$	2.5	\$ 3,673.2	\$	243.9	\$ (18.4)	\$ 3,901.2

See accompanying notes to interim consolidated financial statements.

Interim Consolidated Statements of Shareholder's Equity (Unaudited) (Expressed in millions of United States dollars, except number of shares)

Nine Months Ended September 30, 2023

	Number of common shares			paid-in earnings/		ccumulated other comprehensive loss	Total shareholder's equity		
Balance, December 31, 2022	249,219,800	\$ 2.5	\$	3,675.8	\$	301.6	\$	(18.1) \$	3,961.8
Net earnings	_	—		_		319.9		_	319.9
Other comprehensive income	—	—		—		—		0.8	0.8
Capital contribution from Atlas (note 3)	—	_		253.1		—		—	253.1
Dividends on common shares	_	—		—		(274.0)		_	(274.0)
Share-based compensation expense	—	_		(6.5)		—		—	(6.5)
Balance, September 30, 2023	249,219,800	\$ 2.5	\$	3,922.4	\$	347.5	\$	(17.3) \$	4,255.1

See accompanying notes to interim consolidated financial statements.

Interim Consolidated Statements of Shareholder's Equity (Unaudited) (Expressed in millions of United States dollars, except number of shares)

Nine Months Ended September 30, 2022

	Number of common shares	Common shares	Additional paid-in capital	Retained earnings/ Deficit	Accumulated other comprehensive loss	Total shareholder's equity
Balance, December 31, 2021, carried forward	249,219,800	\$ 2.5	\$ 3,565.1	\$ (67.2)	\$ (19.1)	\$ 3,481.3
Impact of accounting policy change (note 2 (b))	—			(5.1)	—	(5.1)
Adjusted balance, December 31, 2021	249,219,800	2.5	3,565.1	(72.3)	(19.1)	3,476.2
Net earnings	—			500.8	—	500.8
Other comprehensive income	—	—	—	—	0.7	0.7
Capital contribution from Atlas (note 3)	—	—	100.0	—	—	100.0
Dividends on common shares	—	_	—	(184.6)	—	(184.6)
Share-based compensation expense	—		8.1	—	—	8.1
Balance, September 30, 2022	249,219,800	\$ 2.5	\$ 3,673.2	\$ 243.9	\$ (18.4)	\$ 3,901.2

See accompanying notes to interim consolidated financial statements.

Interim Consolidated Statements of Cash Flows (Unaudited) (Expressed in millions of United States dollars)

	Three M	Ionths En	ded Septer	nber 30,	Nine Months End	ded Sej	d September 30,	
	202	23	20	22	2023		2022	
Cash from (used in):								
Operating activities:								
Net earnings	\$	142.9	\$	163.7	\$ 319.9	\$	500.8	
Items not involving cash:								
Depreciation and amortization		95.7		83.0	269.7		242.9	
Change in right-of-use asset		23.8		26.1	69.9		81.5	
Non-cash interest expense and accretion		8.0		4.9	21.0		14.5	
Unrealized change in derivative instruments		(11.9)		(42.6)	(13.8)		(130.0	
Amortization of acquired revenue contracts and deferred revenue		7.6		4.8	23.2		14.2	
Non-cash adjustment related to purchase options on finance leases		5.3		—	30.1			
Loss on debt extinguishment		—		2.2	32.5		4.6	
Loss (Gain) on vessel disposal		(4.8)		—	(3.7)		4.0	
Share-based compensation		1.5		—	(6.5)			
Other		(0.6)			(21.5)		2.0	
Changes in assets and liabilities:								
Accounts receivable		(44.0)		11.9	(44.0)		(1.8	
Net investment in lease		8.0		4.9	18.8		14.8	
Prepaid expenses and other		9.6		(1.4)	(18.0)		(4.9	
Deferred dry-dock		(10.3)		(11.1)	(99.8)		(33.2	
Other assets		(2.3)		(3.3)	10.0		(2.6	
Accounts payable and accrued liabilities		(22.0)		(1.4)	89.6		4.2	
Deferred revenue		13.9		12.5	75.7		1.3	
Operating lease liabilities		(21.8)		(22.2)	(62.0)		(70.7	
Finance lease liabilities		0.7		(7.0)	4.6		(17.6	
Derivative instruments		(9.8)		0.8	(26.1)		11.7	
Cash from operating activities		189.5		225.8	669.6		635.7	
Investing activities:		((75.0)		(220.2)	(1.501.0)		(202.2	
Acquisition of /additions to vessels, including vessels under construction		(675.8)		(320.3)	(1,721.6)		(783.7	
Purchase option exercised on finance lease		(55.2)		(2.0)	(216.5)		(11.0)	
Receipt (Payment) on settlement of interest swap agreement		9.4		(2.9)	24.3		(14.2	
Other assets and liabilities		14.4		(79.6)	12.1		(76.6	
Proceeds from vessel sales (note 5)		26.2		_	65.8		256.3	
Capitalized interest (note 5)		(19.9)		(12.2)	(56.0)		(32.3	
Cash used in investing activities		(700.9)		(415.0)	(1,891.9)		(650.5	
Financing activities:								
Repayments of long-term debt and other financing arrangements		(207.6)		(310.4)	(1,125.7)		(695.1	
Payment of lease liabilities		_		_	(10.3)			
Issuance of long-term debt and other financing arrangements		802.5		757.6	2,235.1		1,077.6	
Settlement of capped call		—		—	25.3		· _	
Financing fees		(8.7)		(4.7)	(9.1)		(11.3	
Dividends paid on common shares		(42.0)		(69.0)	(108.0)		(167.5	
Capital contribution from Atlas (note 3)					253.1		100.0	
Cash from financing activities		544.2		373.5	1,260.4		303.7	
Increase in cash and cash equivalents		32.8	-	184.3	38.1		288.9	
Cash and cash equivalents and restricted cash, beginning of period		156.0		273.6	150.7		169.0	
Cash and cash equivalents and restricted cash, edg of period	\$	188.8	\$	457.9	\$ 188.8	\$	457.9	
cash and cash equivalents and restricted each, end of period	φ 	100.0	Ψ	131.7	÷ 100.0	Ψ	т., Г.,	

Supplemental cash flow information (note 10)

See accompanying notes to interim consolidated financial statements.

## 1. General:

Seaspan Corporation ("Seaspan" or the "Company") was incorporated on May 3, 2005 in the Marshall Islands and owns and operates containerships pursuant to primarily long-term, fixed-rate time charters to major container liner companies. Seaspan is a wholly owned subsidiary of Atlas Corp. ("Atlas").

On March 28, 2023, pursuant to an Agreement and Plan of Merger (the "Merger Agreement"), dated as of October 31, 2022, by and among Atlas, Poseidon Acquisition Corp. ("Poseidon"), an entity formed by certain affiliates of Fairfax Financial Holdings Limited ("Fairfax"), certain affiliates of the Washington Family ("Washington"), David Sokol, Chairman of the Board of Directors of the Company (the "Chairman"), Ocean Network Express Pte. Ltd., ("ONE") and certain of their respective affiliates (collectively, the "Consortium"), and Poseidon Merger Sub, Inc., a wholly-owned subsidiary of Poseidon ("Merger Sub"), Merger Sub merged with and into Atlas with Atlas continuing as the surviving corporation and a wholly-owned subsidiary of Poseidon (other than with respect to Atlas' preferred shares) (the "Merger"). Each common share outstanding prior to the Merger, other than common shares contributed to Poseidon immediately prior to the consummation of the Merger by Fairfax, Washington, the Chairman and the chief executive officer, were converted into the right to receive \$15.50 per common share in cash.

### 2. Significant accounting policies:

(a) Basis of presentation:

Except for the changes described in note 2(b), the accompanying interim financial information of Seaspan has been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), on a basis consistent with those followed in the December 31, 2022 audited annual consolidated financial statements of Seaspan. The accompanying interim financial information is unaudited and reflects all adjustments, consisting of normal recurring adjustments, which, in the opinion of management, are necessary for a fair presentation of results for the interim periods presented.

(b) Comparative information:

Certain prior period information has been reclassified to conform with current financial statement presentation.

## 3. Related party transactions:

The income or expenses with related parties relate to amounts paid to or received from individuals or entities that are associated with the Company or with the Company's directors or officers and these transactions are governed by pre-arranged contracts.

- (a) Pursuant to ship management agreements, the Company manages the ship operations of the vessels owned by its joint venture with Zhejiang Energy Group. During the three and nine months ended September 30, 2023, the Company earned revenue of \$2,611,000 and \$7,846,000, respectively (2022 - \$2,554,000 and \$4,481,000, respectively) and incurred expenses of \$2,558,000 and \$7,397,000, respectively (2022 - \$2,717,000 and \$4,734,000, respectively) in connection with the ship management of the vessels.
- (b) Transactions with ONE:

In June 30, 2023, the Company completed the sale of one 4,250 TEU vessel to ONE for net proceeds of \$17,250,000. The Company continues to manage the ship operations of this vessel and during the three and nine months ended September 30, 2023, the Company earned revenue of \$544,000 and \$721,000 (2022 - nil) and incurred expenses of \$508,000 and \$674,000 (2022 - nil) in connection with the ship management of the vessel.

In June 30, 2023, the Company completed the purchase of two secondhand 8,100 TEU vessels from ONE for an aggregate purchase price of \$54,400,000 (note 5).

Since the closing of the Merger (note 1), the Company earned revenue of \$200,800,000 from ONE, of which \$108,300,000 relates to the three months ended September 30, 2023, in connection with the time charter of vessels and management of one vessel, as described above.

## 3. Related party transactions (continued)

### (c) Transactions with Atlas:

The Company makes dividend payments to Atlas on a quarterly basis to service Atlas' payment of dividends to holders of its common and preferred shares. From time to time the Company may make additional dividend payments to fund other general corporate purposes of Atlas. During the three and nine months ended September 30, 2023, the Company declared dividends of \$208,000,000 and \$274,000,000, respectively (2022 - \$86,124,000 and \$184,624,000, respectively) and paid dividends of \$42,000,000 and \$108,000,000, respectively (2022 - \$86,124,000 and \$184,624,000, respectively) to Atlas.

The Company routinely makes payments to cover expenses on behalf of Atlas. As of September 30, 2023, amounts due from Atlas are non-interest bearing, unsecured and have no fixed repayment terms. The Company provides certain management services to Atlas in exchange for a management fee. For the three and nine months ended September 30, 2023, the management service revenue recognized from this arrangement was 3,836,000 and 9,757,000, respectively (2022 – 3,199,000 and 8,913,000, respectively).

In connection with the Merger (note 1), various restricted stock grants were amended. Under the amended agreements, restricted stock units that were unvested as of the time of the Merger were converted into the right to receive, at the time at which such restricted stock unit would have been settled in common shares of the Company, a cash payment in an amount equal to the merger consideration of \$15.50. In addition, the stock options previously granted to the chief executive officer were amended such that vested and unexercised options were cash settled at \$15.50 less the exercise price. For the unvested options, each tranche will be cash settled at the vesting date at \$15.50 less the exercise price. As a result of these amendments, the additional paid in capital was reduced as the awards will be settled in cash.

# 4. Net investment in lease:

		Septer	mber 30, 2023	December 31, 2022
Undiscounted lease receivable	9	5	2,223.6	\$ 1,724.4
Unearned interest income			(1,024.3)	(816.0)
Net investment in lease, total	_		1,199.3	 908.4
Current portion of net investment in lease			(29.2)	(21.0)
Net investment in lease	5	5	1,170.1	\$ 887.4

At September 30, 2023, the undiscounted minimum cash flows related to lease receivable on direct financing leases are as follows:

2023	\$ 31.8
2024	126.0
2025	125.6
2026	125.6
2027	125.6
Thereafter	1,689.0
	\$ 2,223.6

During the three and nine months ended September 30, 2023, the Company accepted the delivery of two 24,000 TEU vessels, each of which commenced an 18-year charter upon delivery.

#### 5. Vessels:

<u>September 30, 2023</u>		Cost	 ccumulated epreciation	Net book value			
Vessels	\$	11,104.2	\$ (2,989.3)	\$	8,114.9		
Vessels under construction		1,514.1	—		1,514.1		
Total	\$	12,618.3	\$ (2,989.3)	\$	9,629.0		

<u>December 31, 2022</u>	Cost		AccumulatedCostdepreciation		Net book value
Vessels	\$	9,610.7	\$	(2,805.6)	\$ 6,805.1
Vessels under construction		1,422.5		—	1,422.5
Total	\$	11,033.2	\$	(2,805.6)	\$ 8,227.6

During the three and nine months ended September 30, 2023, depreciation and amortization expense relating to vessels was \$82,729,000 and \$232,102,000, respectively (2022 - \$69,611,000 and \$209,569,000, respectively).

#### Vessel sales and deliveries

In January 2023, the Company completed the sale of one 4,250 TEU vessel for gross proceeds of \$21,600,000 and the Company recognized a gain on sale of \$2,744,000.

In June 2023, the Company completed the sale of one 4,250 TEU vessel for gross proceeds of \$17,250,000. This vessel had previously be classified as an asset held for sale and the Company recognized a loss on sale of \$3,555,000.

In June 2023, the Company completed the purchase of two secondhand 8,100 TEU vessels from ONE for an aggregate purchase price of \$54,400,000.

In July 2023, the Company completed the sale of one 4,250 TEU vessel for gross proceeds of \$26,000,000. This vessel had previously been classified as an asset held for sale and the Company recognized a a gain on sale of \$5,028,000.

During the three and nine months ended September 30, 2023, the Company took delivery of two and nine newbuild vessels, respectively. The vessels range in size from 15,100 to 15,250 TEU and each commenced a long-term charter upon delivery. The aggregate purchase price for the newbuild vessels delivered during the three and nine months ended September 30, 2023 was \$250,501,000 and \$1,143,601,000, respectively.

#### Vessels under construction:

During the three months ended September 30, 2023, vessels under construction includes \$16,356,000 of capitalized interest and \$625,857,000 of installment payments, respectively (2022 - \$12,832,000 and \$291,167,000, respectively).

During the nine months ended September 30, 2023, vessels under construction includes \$51,277,000 of capitalized interest and \$1,501,863,000 of installment payments, respectively (2022 - \$33,135,000 and \$716,118,000, respectively).

# 6. Right-of-use assets:

<u>September 30, 2023</u>	Cost	Accumulated amortization	Net book value
Vessel operating leases	\$ 835.5	\$ (404.3)	\$ 431.2
Other operating leases	9.5	(7.5)	2.0
Right-of-use assets	\$ 845.0	\$ (411.8)	\$ 433.2

<u>December 31, 2022</u>	Accumulated Cost amortization			Net book value
Vessel operating leases	\$ 835.5	\$	(335.5)	\$ 500.0
Other operating leases	9.5		(6.3)	3.2
Vessel finance leases	246.6		(7.9)	 238.7
Right-of-use assets	\$ 1,091.6	\$	(349.7)	\$ 741.9

In 2022, the Company exercised options under existing lease financing arrangements to purchase four 10,000 TEU vessels. Each of the four purchases were completed in January through September 2023 at the pre-determined purchase price of \$52,690,000 per vessel. With the completion of the four purchases in 2023, the Company has no vessel finance leases as at September 30, 2023.

During the three and nine months ended September 30, 2023, the change in right-of-use assets was \$23,800,000 and \$69,900,000, respectively (2022 - \$26,100,000 and \$81,500,000, respectively).

# 7. Other assets:

	Septemb	er 30, 2023	De	ecember 31, 2022
Intangible assets	\$	40.5	\$	52.2
Deferred dry-dock		156.8		86.9
Deferred financing fees on undrawn financings		34.9		57.3
Other		35.9		43.6
Other assets	\$	268.1	\$	240.0

# 8. Long-term debt:

	Septen	September 30, 2023		nber 31, 2022
Revolving credit facilities <sup>(a) (e)</sup>	\$	160.0	\$	—
Term loan credit facilities <sup>(b) (e)</sup>		1,264.5		1,132.5
Senior unsecured notes (c)		775.7		1,250.0
Senior unsecured exchangeable notes (d)		—		201.3
Senior secured notes		1,000.0		1,000.0
		3,200.2		3,583.8
Deferred financing fees		(35.0)		(42.8)
Long-term debt		3,165.2		3,541.0
Current portion of long-term debt		(194.5)		(224.3)
Long-term debt	\$	2,970.7	\$	3,316.7



## 8. Long-term debt (continued):

#### (a) Revolving credit facilities:

As at September 30, 2023, the Company had two revolving credit facilities available, which provided for aggregate borrowings of up to \$650,000,000 (December 31, 2022 - \$650,000,000), of which \$490,000,000 (December 31, 2022 - \$650,000,000) was undrawn.

The Company is subject to commitment fees ranging between 0.45% and 0.5% (December 31, 2022 - 0.45% and 0.5%) calculated on the undrawn amounts under the various facilities.

#### (b) Term loan credit facilities:

In March 2023, the Company entered into amended and restated senior secured loan facilities which (i) increase the commitments under the bank loan facilities by \$250,000,000, of which \$200,000,000 was drawn immediately and \$50,000,000 of which was drawn in September 30, 2023, (ii) increase the amount of total borrowing permitted relative to total assets from 65% to 75%, (iii) replace the London Interbank Offered Rate with Secured Overnight Financing Rate as the reference interest rate, and (iv) extend the maturities of tranches due in 2026 and 2027 by approximately two years.

As at September 30, 2023, the Company has entered into 2,887,893,649 (December 31, 2022 - 3,651,231,000) of term loan credit facilities available, of which 1,623,408,556 (December 31, 2022 - 2,518,743,000) was undrawn.

Term loan credit facilities mature between December 31, 2023 and January 21, 2030.

For the Company's floating rate term loan credit facilities, interest is calculated based on three month or six month benchmark rate plus a margin per annum, dependent on the interest period selected by the Company. The six month average LIBOR was 5.9% (December 31, 2022 - 3.5%) and the three months and six months average SOFR was 5.4% (December 31, 2022 - 3.0%) The margins ranged between 0.4% and 2.43% as at September 30, 2023 (December 31, 2022 - 0.35% and 2.0%).

For one of our term loan credit facilities with a total principal outstanding of \$4,846,000 (December 31, 2022 - \$14,425,000), interest is calculated based on the Export-Import Bank of Korea (KEXIM) rate plus 0.7% per annum.

The Company is subject to commitment fees ranging between 0.25% and 0.6% (December 31, 2022 - 0.25% and 0.6%) calculated on the undrawn amounts under the various facilities.

The weighted average rate of interest, including the applicable margin, was 7.3% at September 30, 2023 (December 31, 2022 – 6.4%) for term loan credit facilities. Interest payments are made in monthly, quarterly or semi-annual payments.

The following is a schedule of future minimum repayments under our term loans credit facilities as of September 30, 2023:

Remainder of 2023	\$ 88.9
2024	103.9
2025	103.9
2026	103.9
2027	103.9
Thereafter	760.0
	\$ 1,264.5

(c) As a result of the Merger (note 1), Atlas' common shares were de-listed on April 10, 2023. The Company has notified the holders of the 2024 NOK Bonds and the 2026 NOK Bonds of this de-listing event and that each holder of the 2024 NOK Bonds and the 2026 NOK Bonds had a right to require the Company to purchase all or some of the bonds held by such holder (a "NOK Put Option") at a price equal to 101% of the principal amount plus accrued interest. Each holder may exercise a NOK Put Option during the exercise period which ended on May 3, 2023. On May 10, 2023, the Company repurchased \$179,400,000 of 2024 NOK Bonds and \$294,900,000 of the 2026 NOK Bonds. In each case, the Company purchased from holders who exercised their NOK Put Options, representing 101% of the principal

## 8. Long-term debt (continued):

- (c) amount plus accrued premium and interest for a total payment of \$482,706,000. The remaining 2024 NOK Bonds totaling \$20,600,000 will mature on February 5, 2024. On May 22, 2023, as a result of having repurchased more than 90% of the outstanding 2026 NOK Bonds, the Company exercised its option to repurchase all remaining outstanding 2024 and 2026 NOK Bonds from holders. The repurchase, representing a payment of \$25,700,000, will occur on February 5, 2024.
- (d) On March 28, 2023, in connection with the Merger (note 1), the Company entered into a supplemental indenture with respect to the Company's exchangeable notes ("Exchangeable Notes") issued in December 2020. Atlas' common shares were de-listed on April 10, 2023, triggering a "Make-Whole Fundamental Change". Under the terms of the supplemental indenture, the holders of the Exchangeable Notes had the right to exchange each \$1,000 principal amount of such Exchangeable Note into a number of units based on a defined exchange rate. In connection with the Make-Whole Fundamental Change, each holder had the right, at its option, to exchange all or any portion of its Exchangeable Notes at any time from during the make-whole exchange period at an increased exchange rate on account of a Make-Whole Fundamental Change. During the make-whole exchange period, which ended on May 22, 2023, all of the outstanding Exchangeable Notes were exchanged by the Holders representing a total settlement of \$253,139,000.

(e) Credit facilities – other:

As at September 30, 2023, the Company's credit facilities were primarily secured by first-priority mortgages granted on 51 of its vessels, together with other related security. The security for each of the Company's current secured credit facilities may include, without limitation:

- A first priority mortgage on collateral assets;
- An assignment of the Company's lease agreements and earnings related to the related collateral assets;
- An assignment of the insurance policies covering each of the collateral assets that are subject to a related mortgage and/or security interest;
- An assignment of the Company's related shipbuilding contracts and the corresponding refund guarantees; and
- A pledge over the related retention accounts.

As at September 30, 2023, \$1,302,155,000 principal amount of indebtedness under one of the Company's term loan and revolving credit facilities, together with \$1,000,000,000 of sustainability-linked fixed rate notes with maturities from June 2031 to September 2037, was secured by a portfolio of 48 vessels, the composition of which can be changed, and is subject to a borrowing base and portfolio concentration requirements, as well as compliance with financial covenants and certain negative covenants.

The Company may prepay certain amounts outstanding without penalty, other than breakage costs in certain circumstances. A prepayment may be required as a result of certain events, including (without limitation) a change of control, the sale or loss of assets, or a termination or expiration of certain lease agreements (and the inability to enter into a lease replacing the terminated or expired lease acceptable to lenders within a specified period of time). The amount that must be prepaid may be calculated based on the loan to market value. In these circumstances, valuations of the Company's assets are conducted on a "without lease" and/or "orderly liquidation" basis as required under the credit facility agreement.

Each credit facility contains a mix of financial covenants requiring the borrower and/or guarantor of the facility to maintain minimum liquidity, tangible net worth, interest and principal coverage ratios, and debt-to-assets ratios, as defined. Seaspan is a guarantor under certain facilities.

Some of the facilities also have an interest and principal coverage ratio, debt service coverage and vessel value requirement for the subsidiary borrower. The Company was in compliance with these covenants as at September 30, 2023.

# 9. Other financing arrangements:

	Septembe	er 30, 2023	December 31, 2022
Other financing arrangements	\$	3,676.8	\$ 2,119.7
Deferred financing fees		(47.8)	(31.9)
Other financing arrangements		3,629.0	2,087.8
Current portion of other financing arrangements		(242.3)	(147.5)
Other financing arrangements	\$	3,386.7	\$ 1,940.3

The weighted average rate of interest, including the margin, was 7.3% at September 30, 2023 (December 31, 2022 – 6.6%).

Based on amounts funded, payments due to the counterparties are as follows:

Remainder of 2023	\$ 60.6
2024	246.0
2025	247.2
2026	246.9
2027	249.9
Thereafter	2,626.2
	\$ 3,676.8

During the nine months ended September 30, 2023, the Company received proceeds of \$1,675,098,000 related to the delivery of eleven vessels and predelivery financing for vessels under construction.

# 10. Supplemental cash flow information

		Three Months Ended September 30,				Ended 30,				
		2023		2022		2022		2023	202	
Interest paid	\$	105.5	¢	58.6	\$	283.5	\$	157.7		
Interest received	ф	105.5	Ф	2.2	Φ	283.3 7.9	¢	2.5		
Undrawn credit facility fee paid		10.0		6.6		19.4		17.6		
Non-cash investing and financing transactions:										
Change in right-of-use assets and operating lease liabilities		_		25.3		_		80.6		
Reclassification from finance lease to vessel		(30.1)				(127.1)		_		
Capitalized interest relating to newbuilds		3.5		0.6		4.7		0.7		

The Company did not have any restricted cash in either reporting period presented.

## 11. Revenue:

For the three and nine months ended September 30, 2023 and 2022, revenue consists of:

	Three Months Ended September 30,			Nine Months Ended September 30,			
	 2023		2022		2023		2022
Time charter revenue	\$ 418.3	\$	361.2	\$	1,155.2	\$	1,082.9
Interest income from leasing	20.1		19.7		58.3		54.2
Other	8.2		7.3		24.8		17.0
	\$ 446.6	\$	388.2	\$	1,238.3	\$	1,154.1

At September 30, 2023, the minimum future revenues to be received on committed operating leases and interest income to be earned from direct financing leases are as follows:

	<b>Operating lease</b> <sup>(1)</sup>	Total committed revenue	
Remainder of 2023	\$ 430.7	\$ 24.3	\$ 455.0
2024	1,707.2	93.8	1,801.0
2025	1,526.7	89.9	1,616.6
2026	1,323.9	86.9	1,410.8
2027	833.5	83.8	917.3
Thereafter	1,750.5	633.7	2,384.2
	\$ 7,572.5	\$ 1,012.4	\$ 8,584.9

(1) Minimum future operating lease revenue includes payments from signed charter agreements on operating vessels that have not yet commenced.

(2) Minimum future interest income includes direct financing leases currently in effect.

Minimum future revenues assume 100% utilization, extensions only at the Company's unilateral option and no renewals. It does not include signed charter agreements on undelivered vessels.

## 12. Commitments and contingencies:

## (a) Operating leases:

At September 30, 2023, the commitment under operating leases for vessels is \$499,028,000 for the years from 2023 to 2029 and for other operating leases is \$2,000,000 for the years from 2023 to 2025. Total commitments under these leases are as follows:

Remainder of 2023	\$ 29.8
2024	117.7
2025	121.7
2026	119.9
2027	81.4
Thereafter	30.5
	\$ 501.0

For operating leases indexed to benchmark rates, commitments under these leases are calculated using the benchmark rate in place as at September 30, 2023 for the Company.

(b) Vessel commitment:

As of September 30, 2023, the Company had entered into agreements to acquire 47 vessels (December 31, 2022 - 58 vessels).

### 12. Commitments and contingencies (continued):

The Company has outstanding commitments for installment payments as follows:

Remainder of 2023	\$ 1,054.8
2024	2,551.5
Total	\$ 3,606.3

## **13. Financial Instruments**

## (a) Fair value:

The carrying values of cash and cash equivalents, short-term investments, restricted cash, accounts receivable, accounts payable and accrued liabilities approximate their fair values because of their short term to maturity.

As of September 30, 2023, the fair value of the Company's revolving credit facilities and term loans excluding deferred financing fees was 1,305,840,000 (December 31, 2022 – 1,132,488,000) and the carrying value was 1,424,485,000 (December 31, 2022 – 1,132,488,000). As of September 30, 2023, the fair value of the Company's other financing arrangements, excluding deferred financing fees, was 3,489,282,000 (December 31, 2022 – 22,061,863,000) and the carrying value was 3,676,834,000 (December 31, 2022 – 22,119,657,000). The fair value of the revolving and term loan credit facilities and other financing arrangements, excluding deferred financing fees, are estimated based on expected principal repayments and interest, discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. Therefore, the Company has categorized the fair value of these financial instruments as Level 2 in the fair value hierarchy.

As of September 30, 2023, the fair value of the Company's senior unsecured notes was \$739,480,000 (December 31, 2022 - \$1,230,621,000) and the carrying value was \$775,700,000 (December 31, 2022 - \$1,250,000,000). The fair value of the Company's Exchangeable Notes was nil (December 31, 2022 - \$195,478,000) and the carrying value was nil (December 31, 2022 - \$201,250,000). The fair value of the Company's Senior Secured Notes was \$925,523,000 (December 31, 2022 - \$937,455,000) and the carrying value was \$1,000,000,000 (December 31, 2022 - \$1,000,000,000). The fair value of the Company's Senior Secured Notes was secured Notes was \$1,000,000,000 (December 31, 2022 - \$1,000,000,000). The fair value is calculated using the present value of expected principal repayments and interest discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. As a result, these amounts are categorized as Level 2 in the fair value hierarchy.

The Company's interest rate derivative financial instruments are re-measured to fair value at the end of each reporting period. The fair values of the interest rate derivative financial instruments have been calculated by discounting the future cash flow of both the fixed rate and variable rate interest rate payments. The discount rate was derived from a yield curve created by nationally recognized financial institutions adjusted for the associated credit risk. The fair values of the interest rate derivative financial instruments are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Therefore, the Company has categorized the fair value of these derivative financial instruments as Level 2 in the fair value hierarchy.

# 13. Financial Instruments (continued):

#### (b) Interest rate swap derivatives:

As of September 30, 2023, the Company had the following outstanding interest rate derivatives:

Fixed per annum rate swapped for benchmark rate	amou	ional nt as of er 30, 2023	not	imum ional unt(1)	Effective date		Ending date
1.7574%	\$	500.0	\$	500.0	January 31	, 2022	February 2, 2032
5.4200%		216.8		216.8	September 6	, 2007	May 31, 2024
1.5580%		85.0		85.0	November 14	, 2019	May 15, 2024
2.3875%		200.0		200.0	July 20	, 2022	July 20, 2032
0.6350%		78.0		78.0	January 21	, 2021	October 14, 2026
0.4590%		78.0		78.0	February 4	, 2021	October 14, 2026
1.4340%		80.0		80.0	September 27	, 2019	May 14, 2024
1.4900%		22.4		22.4	February 4	, 2020	December 30, 2025
2.67%/5.50% (2)		250.0		250.0	September 1	, 2023	September 1, 2026

Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.
\$250,000,000 notional amount transaction on daily SOFR with a cap of 5.5% and a floor strike of 2.67%

If interest rates remain at their current levels, the Company expects that \$37,040,000 would be received in cash, in the next 12 months on interest rate swaps maturing after September 30, 2023. The amount of the actual settlement may be different depending on the interest rate in effect at the time settlements are made.

# 14. Subsequent events:

(a) In November 2023, the Company exercised its option under an existing lease financing arrangement to purchase one 14,000 TEU vessel. The purchase is expected to complete in December 2024 at the pre-determined purchase price of \$61,600,000.



# ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND

#### **RESULTS OF OPERATIONS**

The following should be read in conjunction with the unaudited consolidated financial statements and related notes for the quarter ended September 30, 2023 included in this Report and the audited consolidated financial statements and related notes for the year ended December 31, 2022 filed with the U.S. Securities and Exchange Commission on an Atlas Corp. Form 6-K ("Seaspan Annual Filing"). Unless otherwise indicated, all amounts are presented in U.S. dollars, or USD. We prepare our consolidated financial statements in accordance with U.S. GAAP.

## Overview

#### General

Seaspan was incorporated on May 3, 2005, in the Republic of the Marshall Islands. Seaspan is a leading independent charter owner and manager of containerships, which we charter primarily pursuant to long-term, fixed-rate time charters with eight major container liner companies, of which three customers each contributed over 10% of total revenue for the three months ended September 30, 2023. We primarily deploy our vessels on long-term, fixed-rate time charters to take advantage of the stable cash flow and high utilization rates that are typically associated with long-term time charters. As of September 30, 2023, we operated a fleet of 142 vessels that have an average age of approximately eight years, on a TEU weighted basis. As at September 30, 2023, we have 47 newbuild vessels under construction delivering through to December 2024.

Our primary objective for Seaspan is to continue to grow our containership leasing business through accretive vessel acquisitions as market conditions allow. Most of our customers' containership business revenues are derived from the shipment of goods from the Asia Pacific region to various overseas export markets in the United States and in Europe.

We use the term "twenty-foot equivalent unit", or TEU, the international standard measure of containers, in describing the capacity of our containerships, which are also referred to as our "vessels".

The following table summarizes key facts regarding Seaspan's fleet as of September 30, 2023:

	Operating Vessels									
Vessel Class (TEU)	# Vessels	# Vessels (of which are unencumbered)	Average Age (Years)	Average Remaining Charter Period (Years)(1)	Average Daily Charter Rate (in thousands of USD)	# Vessels	Average Length of Charter			
2,500-3,500	14	6	15.3	1.3	15.8	_	—			
4,250-5,100	19	12	14.8	2.5	32.2		_			
7,000		—		_	—	20	11.2			
8,100-9,600 <sup>(2)</sup>	20	13	13.8	2.3	38.9	—	—			
10,000-11,000 <sup>(3)</sup>	33	8	8.0	3.5	33.1					
11,800-13,400 <sup>(4)</sup>	27	2	6.4	5.8	39.5		_			
14,000-15,000	26	2	4.7	5.2	46.4	_	_			
15,000-16,000	1			6.7	40.3	27	10.8			
24,000 <sup>(5)</sup>	2			18.0	41.9	—	—			
Total/Average	142	43	7.7	3.9	35.9	47	11.0			

(1) Excludes options to extend charter

<sup>(2)</sup> Includes 3 vessels on bareboat charter
<sup>(3)</sup> Includes 8 vessels on bareboat charter

(3) Includes 8 vessels on bareboat charter
(4) Includes 6 vessels on bareboat charter

(4) Includes 6 vessels on bareboat charter
(5) Includes 2 vessels on bareboat charter

<sup>(5)</sup> Includes 2 vessels on bareboat charter

In addition, our joint venture with Zhejiang Energy Group has five operating vessels as at September 30, 2023 and we are the ship manager for all five vessels.

#### Significant Developments During the Quarter Ended September 30, 2023 and Subsequent

# Containership Developments

During the second quarter of 2023, the Company took delivery of four newbuild vessels ranging from 15,100 TEU to 24,000 TEU, each of which commenced a long-term charter upon delivery. In October and November 2023, the Company took delivery of six newbuild vessels ranging in size from 7,000 TEU to 15,100 TEU, each of which commenced a long-term charter upon delivery.

In July 2023, the Company completed the sale of an additional 4,250 TEU vessel for gross proceeds of \$26.0 million. The Company continues to serve as a third-party vessel manager for the vessel.

#### Dividends

On September 22, 2023, the Company declared dividends of \$208.0 million on its common shares to Atlas, of which \$42.0 million was paid in September 2023, and the remaining \$166.0 million was paid in October 2023.

## Changes in Senior Management

In July 2023, Graham Talbot resigned as Chief Financial Officer of Atlas and Seaspan. Bing Chen was appointed as interim Chief Financial Officer of Atlas and Seaspan, effective July 7, 2023.

## **Results of Operations**

## For the three and nine months ended September 30, 2023, compared with the three and nine months ended September 30, 2022

The following tables summarize Seaspan's consolidated financial results for the nine months ended September 30, 2023.

Consolidated Financial Summary (in millions of U.S. dollars)	Three Months September	Nine Months Ended September 30,			
	2023	2022	2023	2022	
Revenue	\$ 446.6 \$	388.2	\$ 1,238.3	\$ 1,154.1	
Ship operating expense	92.8	77.6	257.6	230.2	
Depreciation and amortization expense	95.7	83.0	269.7	242.9	
General and administrative expense	14.3	13.1	47.2	36.8	
Operating lease expense	30.1	29.1	89.0	91.0	
Gain (Loss) on sale of vessels	(4.8)		(3.7)	4.0	
Operating earnings	218.5	185.4	578.5	549.2	
Interest expense	93.6	58.8	255.8	146.1	
Net earnings	142.9	163.7	319.9	500.8	
Cash from operating activities	189.5	225.8	669.6	635.7	

#### Asset Utilization

Vessel Utilization represents the number of ownership days on-hire as a percentage of total ownership days, including bareboat ownership days. The following table summarizes Seaspan's vessel utilization for the last eight consecutive quarters:

	2021	l		202	22	2023			
	Q3 Q4			Q2	Q3	Q4	Q1 Q2 Q3		
Vessel Utilization	98.6 %	98.5 %	98.5 %	98.3 %	98.6 %	98.5 %	97.6 %	95.2 %	98.2 %

Vessel utilization decreased for the three and nine months ended September 30, 2023, compared with the same period in 2022 respectively. The decrease was primarily due to an increase in the number of scheduled dry-docking and associated off-hire days.

#### **Financial Results Summary**

# Revenue

Revenue increased by 15.0% to \$446.6 million and by 7.3% to \$1,238.3 million for the three and nine months ended September 30, 2023, respectively, compared with the same period in 2022. The increases in revenue were primarily due to 16 newbuild vessel deliveries after the third quarter of 2022, offset by the sale of ten vessels and higher scheduled off-hire days in the current period.

#### **Operating** Expense

Operating expense increased by 19.6% to \$92.8 million and by 11.9% to \$257.6 million for the three and nine months ended September 30, 2023, respectively, compared with the same periods in 2022. The increase was primarily due to growth in our fleet of operating vessels.

# Depreciation and Amortization Expense

Depreciation and amortization expense increased by 15.3% to \$95.7 million and by 11.0% to \$269.7 million for the three and nine months ended September 30, 2023, respectively, compared with the same period in 2022. The increases were primarily due to the growth in our fleet of operating vessels and purchase options being exercised for four vessels from January and August 2022 which resulted in a reclassification of the leases from operating to financing.



#### General and Administrative Expense

General and administrative expense increased by 9.2% to \$14.3 million and by 28.3% to \$47.2 million for the three and nine months ended September 30, 2023, respectively, compared with the same periods in 2022. The increases for the three and nine months ended September 30, 2023 were primarily attributable to an increase in general corporate expenses including share-based compensation.

#### **Operating Lease Expense**

Operating lease expense increased by 3.4% to \$30.1 million for the three months ended September 30, 2023 and decreased by 2.2% to \$89.0 million for the nine months ended September 30, 2023, compared with the same periods in 2022. The increase for the three months ended September 30, 2023, was due to increases in benchmark rates. The decrease for nine months ended September 30, 2023 was primarily due to the lease reclassification from operating to financing as a result of pre-existing purchase options being exercised from January and August 2022 for three vessels, partially offset by increases in benchmark rates on the remaining operating leases.

# Interest Expense and Amortization of Deferred Financing Fees

Interest expense increased by 59.2% to \$93.6 million and by 75.1% to \$255.8 million for the three and nine months ended September 30, 2023, respectively, compared with the same periods in 2022. The increase is primarily driven by an increase in benchmark rates on our debt facilities and other financing arrangements.

#### Gain on Derivative Instruments

The change in fair value of derivative instruments resulted in a gain of \$21.7 million and \$39.9 million for the three and nine months ended September 30, 2023, respectively. The gains for these periods were primarily due to an increase in the forward curve of the benchmark rates and offset by swap settlements. Based on the current notional amount and tenor of our interest rate swap portfolio, a one percent parallel shift in the overall yield curves is expected to result in a change in the fair value of our interest rate swaps of approximately \$91.1 million.

Our fair value instruments, including interest rate swaps were marked to market with all changes in the fair value of these instruments recorded in "Change in fair value of financial instruments" in our Interim Consolidated Statement of Operations.

Please read "Item 3. Quantitative and Qualitative Disclosures About Market Risk" in Seaspan's Annual Filing for additional information.

#### Liquidity and Capital Resources

#### Liquidity

As at quarter ended September 30, 2023, we have total liquidity of \$678.8 million, consisting of \$188.8 million of cash and cash equivalents, \$490.0 million of undrawn commitments under available revolving credit facilities. Our primary short-term liquidity needs are to fund our operating expenses, investments in assets including vessels under construction, debt repayments, lease payments, swap settlements, payment of quarterly dividends and payments on our other financing arrangements. Our medium-term liquidity needs primarily relate to debt repayments, vessel purchase commitments, lease payments and payments on our other financing arrangements. Our long-term liquidity needs primarily relate to potential future acquisitions, lease payments, debt repayments including repayment of our notes, payments on our other financing arrangements and dividends to Atlas from time to time. Please read note 8 "Long-term debt" and note 9 "Other financing arrangements" in our interim Consolidated Financial Statements for additional information.

We anticipate that our primary sources of funds for our short-term liquidity needs will be cash from operations, and existing and new credit facilities and other financing arrangements. We anticipate our medium and long-term sources of funds will be from cash from operations, new credit facilities, lease facilities and capital markets financings to the extent available.

The following table summarizes our liquidity as of September 30, 2023 and December 31, 2022:

(in millions of U.S. dollars)	September 30,			December 31,	Change			
		2023		2022	\$	%		
Cash and cash equivalents	\$	188.8	\$	150.7	\$ 38.1	25.3 %		
Undrawn revolving credit facilities		490.0		650.0	(160.0)	(24.6)%		
Total liquidity		678.8		800.7	 (121.9)	(15.2)%		
Total committed and undrawn newbuild financings		4,379.3		6,120.9	(1,741.6)	(28.5)%		
Total liquidity including newbuild financings	\$	5,058.1	\$	6,921.6	\$ (1,863.5)	(26.9)%		

As of September 30, 2023, the Company's liquidity was sufficient to meet near-term requirements. As of September 30, 2023 the Company had consolidated liquidity of \$678.8 million, excluding \$4,379.3 million of committed but undrawn financings related to its newbuild vessels, which represents a decrease from \$800.7 million compared to December 31, 2022. The exercise period during which the holders of the 2024 NOK Bonds and 2026 NOK Bonds had the right to require the Company to purchase some or all of the bonds held by such holders ended on May 3, 2023. A total of \$482.7 million was settled on May 10, 2023 of which \$179.4 million and \$294.9 million relates to the principal amounts of the 2024 NOK Bonds and 2026 NOK Bonds, respectively. The remaining 2024 NOK Bonds will mature on February 5, 2024. The Company will repurchase all remaining 2026 NOK Bonds from holders on February 5, 2024. The total payment reflects a price equal to 101% of the principal amount plus accrued interest.

## **Unencumbered** Assets

The Company's growing base of unencumbered assets is a fundamental objective to achieving an investment grade credit rating, as well as a potential source of liquidity through secured financing or asset sales. Over the long-term, the Company expects its unencumbered asset base to grow as it enhances its presence in the unsecured credit markets, and also naturally as secured borrowings mature or are prepaid.

In the short-term, the Company expects that it's unencumbered asset base may fluctuate as unencumbered assets may be sold or financed from time to time, as part of normal course management of assets and liquidity.

Acot

The following table provides a summary of our unencumbered fleet and net book value over time.

				As at			
	Decen	nber 31,					September 30,
(in millions of U.S. dollars)		2018	2019	2020	2021	2022	2023
Number of Vessels		31	28	31	36	38	43
Net Book Value	\$	912 \$	859 \$	1,109 \$	1,369 \$	1,847 \$	2,256

#### **Contracted Cash Flows**

The Company's focus on long-term contracted cash flows provides predictability and reduces liquidity risk through economic cycles. As of September 30, 2023, the Company had total gross contracted cash flows of \$17.6 billion, which includes components that are accounted for differently, including i) minimum future revenues relating to operating leases with customers, ii) minimum cash flows to be received relating to financing leases with certain customers, and iii) contracted cash flows underlying leases for newbuild vessels which have not yet been delivered to customers. The following table provides a summary of gross contracted cash flows, based on these components described above.

(in millions of U.S. dollars)	Operating	(4)	Lease receivable on inancing leases	Gross contracted cash flow for newbuilds
Remainder of 2023	\$	427.5 \$	33.7	\$ 129.7
2024		1,694.7	134.1	662.2
2025		1,514.2	128.2	663.2
2026		1,311.4	125.7	663.2
2027		822.7	125.7	663.2
Thereafter		1,710.8	1,689.0	5,140.4
	\$	7,481.3 \$	2,236.4	\$ 7,921.9

(1) Minimum future operating lease revenue includes payments from signed charter agreements on operating vessels that have not yet commenced

Minimum future revenues assume that, during the term of the lease, (i) there will be no unpaid days, (ii) extensions are included where exercise is at our unilateral option, and (iii) extensions are excluded where exercise is at the charterers' option.

The Company is focused on continuing to allocate capital selectively into opportunities that enhance the long-term value of the business and provide attractive risk-adjusted returns on capital, including evaluating synergistic opportunities in adjacent businesses to diversify cash flow drivers.

The Company intends to continue its growth trajectory in 2023, further growing its liquidity through capital recycling and expansion of its revolving credit facilities, diversifying sources of capital to enhance financial flexibility, managing leverage in alignment with its long-term targets, and growing the value of its unencumbered asset base.

The Company's primary liquidity needs include funding our investments in assets including our newbuild vessels under construction, scheduled debt and lease payments, vessel purchase commitments, potential future exercises of vessel purchase options, and dividends on our common shares.

#### **Borrowings**

The following table summarizes our borrowings:

(in millions of U.S. dollars)	Se	eptember 30,	D	ecember 31,	Change		
		2023		2022	\$	%	
Long-term debt:							
Revolving credit facilities	\$	160.0	\$	—	160.0	100.0 %	
Term loan credit facilities		1,264.5		1,132.5	132.0	11.7 %	
Senior unsecured notes <sup>(1)</sup>		775.7		1,250.0	(474.3)	(37.9)%	
Senior unsecured exchangeable notes <sup>(2)</sup>		—		201.3	(201.3)	(100.0)%	
Senior secured notes <sup>(3)</sup>		1,000.0		1,000.0		0.0 %	
Deferred financing fees on long term debt		(35.0)		(42.8)	7.8	(18.2)%	
Long term debt		3,165.2		3,541.0	(375.8)	(10.6)%	
Other financing arrangements		3,676.8		2,119.7	1,557.1	73.5 %	
Deferred financing fees on other financing arrangements		(47.8)		(31.9)	(15.9)	49.8 %	
Other financing arrangement		3,629.0		2,087.8	1,541.2	73.8 %	
Finance Lease				222.2	(222.2)	(100.0)%	
Total deferred financing fees		82.8		74.7	8.1	10.8 %	
Total borrowings <sup>(4)</sup>		6,877.0		5,925.7	951.3	16.1 %	
Vessel under construction		(1,514.1)		(1,422.5)	(91.6)	6.4 %	
Operating borrowings <sup>(4)</sup>	\$	5,362.9	\$	4,503.2	859.7	19.1 %	

(1) Corresponds to the following: (i) 7.125% senior unsecured notes due in 2027, (ii) 2024 NOK Bonds and 2026 NOK Bonds and (iii) 5.5% senior unsecured notes due in 2029.

<sup>(2)</sup> Corresponds to the 3.75% Exchangeable Notes.

(3) Corresponds to Sustainability-Linked Senior Secured Notes with fixed interest rates ranging from 3.91% to 5.49% and maturities between 2031 and 2037.

(4) Total borrowings is a non-GAAP financial measure which consists of long-term debt, other financing arrangements and finance leases, excluding deferred financing fees. The Company's total borrowings include amounts related to vessels under construction, consisting primarily of amounts borrowing to pay installments to shipyards. The interest incurred on borrowings related to the vessels under construction are capitalized during the construction period. Total borrowings and operating borrowings are non-GAAP financial measures that are not defined under or prepared in accordance with U.S. GAAP. Disclosure of total borrowings and operating borrowings is intended to provide additional information and should not be considered a substitute for financial measures that these metrics can be useful to facilitate assessment of leverage and debt service obligations of the Company. Management believes that these metrics can be useful to result to vessels that are in operating porrowings is a useful measure to assess interest expense related to vessels that are in operation and generating revenue.

The Company's approach is to target a total borrowings-to-asset ratio of 50-60%, and to mitigate credit risk by diversifying its maturity profile over as long a term as economically feasible, while maintaining or reducing its cost of capital. The Company's total borrowings-to-asset ratio was 57.0% as of September 30, 2023 compared to 55.8% at December 31, 2022.

The weighted average interest rate for September 30, 2023 was 6.73% compared to 4.96% at September 30, 2022.

We are exposed to market rate risk from changes in interest rates and use interest rate swaps to manage interest price risks. We do not use interest rate swaps for trading or speculative purposes. As of September 30, 2023, our variable-rate credit facilities totaled \$1.4 billion, of which we had entered into interest rate swap agreements to fix the rates on a notional principal amount of \$1.5 billion. As of September 30, 2023, we have an asset of \$119.3 million related to our interest rate swaps.

The tables below provide information about our financial instruments at September 30, 2023 that are sensitive to changes in interest rates. In addition to the disclosures in this report, please read notes 8 to 9 to our interim consolidated

financial statements included in this Report, which provide additional information with respect to our existing credit and lease facilities.

	Principal Payment Dates													
<u>(in millions of U.S. dollars)</u>	Remain	der of 2023		2024		2025		2026		2027	T	Thereafter		Total
Credit Facilities <sup>(1)</sup>	\$	84.1	\$	103.9	\$	103.9	\$	103.9	\$	103.9	\$	920.0	\$	1,419.7
Vessel Operating Leases <sup>(2)</sup>		29.4		116.5		121.3		119.9		81.4		30.5		499.0
Sale-Leaseback Facilities <sup>(3)</sup>		60.6		246.0		247.2		246.9		249.9		2,626.2		3,676.8
	\$	174.1	\$	466.4	\$	472.4	\$	470.7	\$	435.2	\$	3,576.7	\$	5,595.5

(1) Represents principal payments on amounts drawn on our credit facilities that bear interest at variable rates. We have entered into interest rate swap agreements under certain of our credit facilities to swap the variable interest rates for fixed interest rates. For the purposes of this table, principal payments are determined based on contractual repayments in commitment reduction schedules for each related facility.

(2) Represents payments under our operating leases. Payments under the operating leases have a variable component based on underlying interest rates, calculated using the applicable benchmark rate in place as at September 30, 2023.

(3) Represents payments, excluding amounts representing interest payments, on amounts drawn on our sale-leaseback facilities where the vessels remain on our balance sheet and that bear interest at variable rates.

#### **Our Credit Facilities**

We primarily use our credit facilities to finance the construction and acquisition of assets. As at September 30, 2023, our credit facilities are secured by first-priority mortgages granted on 51 of our vessels, together with other related security, such as assignments of lease contracts, earnings for our assets, assignments of insurances and management agreements for vessels.

As of September 30, 2023, we had \$1.4 billion outstanding under our revolving credit facilities and term loan credit facilities excluding deferred financing fees. In addition, there was \$490.0 million available to be drawn under our revolving credit facilities (\$250.0 million of which was unsecured).

The following is a schedule of key facts relating to the Company's credit facilities as of September 30, 2023:

(in millions of U.S. dollars)	Scheduled Amortization	Bullet Due on Maturity	Total Future Minimum Repayments	Additional Vessels Unencumbered Upon Maturity	Net Book Value of Vessels Unencumbered
Remainder of 2023	\$ 23.8 \$	65.1 \$	88.9	1 \$	114.1
2024	103.9	_	103.9	_	_
2025	103.9	—	103.9	_	_
2026	103.9	—	103.9	—	_
2027	103.9	—	103.9	_	_
2028	53.7	550.4	604.1	_	_
2029	8.8	302.8	311.6		_
2030	4.4	_	4.4	2	173.5
2031	—	—	_	_	_
2032	_	—		—	_
Thereafter	—			48	2,907.9
Total	\$ 506.3 \$	918.3 \$	1,424.6	51 \$	3,195.5

#### Other Financing Arrangements

We enter into financing arrangements consisting of financing sale-leaseback and failed sales arrangements with special purpose entities, which are consolidated by us as primary beneficiaries. These leases are provided by bank financial leasing owners who legally own our vessels through special purpose entities and are also granted other related security, such as assignments of time charters, earnings for the vessels, insurances for the vessels and management agreements for the vessels. We use these arrangements to finance the construction and acquisition of vessels, as well as certain of our operating vessels.

As of September 30, 2023, we have 55 vessels under these financing arrangements, which provided for borrowings of approximately \$3.7 billion excluding deferred financing fees.

(in millions of U.S. dollars)	Scheduled Amortization	Bullet Due on Maturity <sup>(1)</sup>	Total Future Minimum Repayments	Additional Vessels Unencumbered Upon Maturity <sup>(2)</sup>	Net Book Value of Vessels Unencumbered <sup>(2)</sup> (3)
2023	\$ 60.6 \$	— \$	60.6	— \$	5 —
2024	246.0	—	246.0	—	_
2025	247.2	—	247.2	_	—
2026	246.9	_	246.9	_	_
2027	249.9	_	249.9	—	—
2028	252.9	—	252.9	—	_
2029	248.3	27.0	275.3	2	183.4
2030	222.7	298.8	521.5	9	778.2
2031	199.3	133.2	332.5	4	348.1
2032	162.8	455.3	618.1	10	1,207.9
Thereafter	244.9	381.1	625.9	13	1,351.0
Total	\$ 2,381.5 \$	1,295.4 \$	3,676.8	38 5	3,868.6

The following is a schedule of key facts under our other financing arrangements as of September 30, 2023:

(1) Amounts do not include interest to be accreted and paid at final maturity.

<sup>(2)</sup> Excludes newbuild containerships that have not been delivered as at September 30, 2023.

<sup>(3)</sup> Includes unencumbered vessels that are included in the balance sheet as "Vessels" and as "Net Investment in Lease".

## **Operating** Leases

As of September 30, 2023, the Company had ten vessel operating lease arrangements. Please refer to note 12(a) in our financial statements for the three months ended September 30, 2023, contained herein, for a summary of commitments under our operating leases.

#### Capital Commitments

As of September 30, 2023, the Company had 47 newbuild vessels under construction. Please refer to note 12(b) in our financial statements for the three months ended September 30, 2023, contained herein, for the outstanding commitments related to the remaining installment payments.

Inflation globally has seen increases through 2023, along with expectations that elevated inflation levels may persist in the near-term. We anticipate that expectations of quantitative tightening and rising interest rates intended to combat inflation may continue to cause volatility in the equity and credit markets near-term, notwithstanding strong and stable underlying performance and asset values. While we expect these factors to continue to be a net positive for our business segments, we anticipate that expectations of quantitative tightening and rising interest rates intended to combat inflation may continue to cause volatility in the equity and credit markets near-term, impacting the pricing of our publicly traded securities notwithstanding strong and stable underlying performance and asset values.

For additional information about our credit and lease facilities and other financing arrangements, including, among other things, a description of certain related covenants, please read "Item 5. Operating and Financial Review and Prospects—B. Liquidity and Capital Resources" in Atlas' 2022 Annual Report.

#### Summary of Consolidated Statements of Cash Flows

The following table summarizes our sources and uses of cash for the periods presented:

(in millions of U.S. dollars)		Three Months Ended September 30,			Nine Months Ended September 30,		
		2023	2022		2023	2022	
Net cash flows from operating activities	\$	189.5 \$	225.8	\$	669.6 \$	635.7	
Net cash flows used in investing activities		(700.9)	(415.0)		(1,891.9)	(650.5)	
Net cash flows from financing activities		544.2	373.5		1,260.4	303.7	

#### For the three and nine months ended September 30, 2023 and 2022

## **Operating Cash Flows**

Net cash flows from operating activities was \$189.5 million and \$669.6 million for the three and nine months ended September 30, 2023, respectively, a decrease of \$36.3 million and \$33.9 million, respectively, compared to the same periods in 2022. The decrease in net cash flows from operating activities was primarily due to changes in working capital and decreases in revenue. For further discussion of changes in revenue and expenses, please read "Three and Nine Months Ended September 30, 2023, Compared with Three and Nine Months Ended September 30, 2022" above.

#### Investing Cash Flows

Net cash flows used in investing activities were \$700.9 million and \$1,891.9 million, respectively for the three and nine months ended September 30, 2023, a decrease of \$285.9 million and \$1,241.4, respectively, compared to the same periods in 2022. The increase in cash flows used in investing activities was primarily due to the increase in expenditures related to installments on vessels under construction and an increase in expenditures related to the acquisition of secondhand vessels, compared to the same periods in 2022.

#### Financing Cash Flows

Net cash flows from and used in financing activities were \$544.2 million and \$1,260.4 million for the three and nine months ended September 30, 2023, respectively compared to net cash flows from financing activities of \$373.5 million and \$303.7 million, respectively, for the same periods in 2022. This represents a net increase of \$170.7 million and \$956.7 million in cash flows from financing activities for the three and nine months ended September 30, 2023, respectively, compared to 2022. The increases for the three and nine months ended September 30, 2023 were primarily due to a net increase in proceeds from financing arrangements (higher draws, net of repayments) and lower dividends paid on the common shares in 2023 compared to the same periods in 2022. For the nine months ended September 30, 2023, the increase was also attributable to a capital contribution from Atlas at the closing of the Merger compared to the same period in the prior year.

#### **Ongoing Capital Expenditures**

#### **Ongoing Capital Expenditures**

The average age of the vessels in our containership fleet is approximately eight years, on a TEU-weighted basis. Maintenance capital expenditures for our containership fleet primarily relate to our regularly scheduled dry-dockings. During the quarter ended September 30, 2023, we incurred \$5.9 million for regularly scheduled dry-dockings.

We must make substantial capital expenditures over the long-term to preserve our capital base, which is comprised of our net assets, to continue to refinance our indebtedness and to maintain our dividends. We will likely need to retain additional funds at some time in the future to provide reasonable assurance of maintaining our capital base over the long-term. We believe it is not possible to determine now, with any reasonable degree of certainty, how much of our operating cash flow we should retain in our business and when it should be retained to preserve our capital base. The amount of operating cash flow we retain in our business will affect the amount of our dividends. Factors that will impact our decisions regarding the amount of funds to be retained in our business to preserve our capital base, include the following, many of which are currently unknown and are outside our control:

- (1) the remaining lives of our vessels;
- (2) the returns that we generate on our retained cash flow, which will depend on the economic terms of any future asset acquisitions and lease terms;
- (3) future contract rates for our assets after the end of their existing leases agreements;
- (4) future operating and financing costs;

- (5) our future refinancing requirements and alternatives and conditions in the relevant financing and capital markets at that time; and
- (6) unanticipated future events and other contingencies.

Please read "Item 3. Key Information – D. Risk Factors" in Atlas' 2022 Annual Report for factors that may affect our future capital expenditures and results.

#### **Critical Accounting Policies and Estimates**

We prepare our consolidated financial statements in accordance with U.S. GAAP, which requires us to make estimates in the application of our accounting policies based on our best assumptions, judgments and opinions. Our estimates affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures. We base our estimates on historical experience and anticipated results and trends and on various other assumptions that we believe are reasonable under the circumstances. However, because future events and their effects cannot be determined with certainty, actual results could differ from our assumptions and estimates, and such differences could be material. For more information about our critical accounting estimates, please read "Item 5. Operating and Financial Review and Prospects—E. Critical Accounting Estimates" in Atlas' 2022 Annual Report.

## FORWARD-LOOKING STATEMENTS

This Report on Form 6-K for the quarter ended September 30, 2023, contains forward-looking statements (as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended) concerning our operations, cash flows, and financial position, including, in particular, the likelihood of our success in developing and expanding our business, include forward-looking statements (as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act). Statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as "continue," "expects," "anticipates," "intends," "plans," "believes," "estimates," "projects," "forecasts," "will," "may," "potential," "should" and similar expressions are forward-looking statements. Although these statements are based upon assumptions we believe to be reasonable based upon available information, including projections of revenues, operating margins, earnings, cash flow, working capital and capital expenditures, they are subject to risks and uncertainties that are described more fully in Atlas' 2022 Annual Report in the section titled "Risk Factors."

These forward-looking statements represent our estimates and assumptions only as of the date of this report and are not intended to give any assurance as to future results. As a result, you are cautioned not to rely on any forward-looking statements. Forward-looking statements appear in a number of places in this report. These statements include, among others:

- future operating or financial results;
- future growth prospects;
- our business strategy and capital allocation plans, and other plans and objectives for future operations;
- our primary sources of funds for our short, medium and long-term liquidity needs;
- our expectations as to impairments of our vessels, including the timing and amount of potential impairments;
- the future valuation of our vessels and goodwill;
- potential acquisitions, financing arrangements and other investments, and our expected benefits from such transactions;
- future time charters and vessel deliveries, including replacement charters and future long-term charters for certain existing vessels;
- estimated future capital expenditures needed to preserve the operating capacity of our containership fleet and to comply with regulatory standards, our expectations regarding future operating expenses, including dry-docking and other ship operating expenses, and general and administrative expenses
- availability of crew for our containerships, number of off-hire days and dry-docking requirements;
- global economic and market conditions and shipping market trends, including charter rates and factors affecting supply and demand for our containerships;
- conditions in the public equity market and the price of our shares;
- our financial condition and liquidity, including our ability to realize the benefits of recent financing activities, borrow and repay funds under our credit facilities, our ability to obtain waivers or secure acceptable replacement charters under certain of our credit facilities, our ability to refinance our existing facilities and notes and to obtain additional financing in the future to fund capital expenditures, acquisitions and other general corporate activities;
- our continued ability to maintain, enter into or renew primarily long-term, fixed-rate time charters with our existing customers or new customers;
- the potential for early termination of long-term contracts and our potential inability to enter into, renew or replace long-term contracts;
- changes in governmental rules and regulations or actions taken by regulatory authorities, and the effect of governmental regulations on our business;
- · our continued ability to meet specified restrictive covenants in our financing and lease arrangements and our notes;
- the financial condition of our customers, lenders and other counterparties and their ability to perform their obligations under their agreements with us;
- our ability to leverage to our advantage our relationships and reputation in the containership industry;

- changes in technology, prices, industry standards, environmental regulation and other factors which could affect our competitive position, revenues and asset values;
- disruptions and security threats to our technology systems;
- taxation of our company, including our exemption from tax on our U.S. source international transportation income, and taxation of distributions to our shareholders;
- potential liability from future litigation; and
- other factors detailed in this Report and from time to time in our periodic reports.

Forward-looking statements in this Report are estimates and assumptions reflecting the judgment of senior management and involve known and unknown risks and uncertainties. These forward-looking statements are based upon a number of assumptions and estimates that are inherently subject to significant uncertainties and contingencies, many of which are beyond our control. Actual results may differ materially from those expressed or implied by such forward-looking statements. Accordingly, these forward-looking statements should be considered in light of various important factors, including, but not limited to, those set forth in "Item 3. Key Information—D. Risk Factors" in Atlas' 2022 Annual Report.

We do not intend to revise any forward-looking statements in order to reflect any change in our expectations or events or circumstances that may subsequently arise. We expressly disclaim any obligation to update or revise any of these forward-looking statements, whether because of future events, new information, a change in our views or expectations, or otherwise. You should carefully review and consider the various disclosures included in this Report and in our other filings made with the Securities and Exchange Commission, or the SEC, that attempt to advise interested parties of the risks and factors that may affect our business, prospects and results of operations.